

# Group Structure

Effective Holding	Date of Acquisition by the Group	Classification of Activities	Terra Mauricia Ltd
100%	2012	1, 2, 8 & 10	100% TERRAGRI LTD
40.00%	2016	8	40.00% BEAU PLAN CAMPUS LTD
100%	2017	10	100% BEAU PLAN DEVELOPMENT LTD
100%	2018	8	100% BEAU PLAN RETAIL PARK LTD
100%	2019	8	100% BEAU PLAN OFFICE PARK LTD
100%	2021	8	100% BEAU PLAN SPORTS & LEISURE LTD
100%	2022	10	100% FORBACH INVESTMENT LTD
100%	2022	1	100% VIVA SC MANAGEMENT LTD
100%	2017	10	100% MON ROCHER SCHOOL HOLDING LTD
20.00%	2020	12	20.00% THE GREEN COAST INTERNATIONAL PRIMARY SCHOOL LTD
80.00%	1995	3	80.00% TERRA MILLING LTD
51.00%	1998	9	51.00% TERRAGEN LTD
15.43%	1998	1	30.26% COAL TERMINAL ( MANAGEMENT ) CO. LTD
17.85%	2014	9	35.00% THERMAL VALORISATION CO. LTD
66.75%	1998	1	66.75% TERRAGEN MANAGEMENT LTD
100%	2001	10	100% SAGITERRA LTD
100%	1960	1	100% TERRA BRANDS LTD
24.50%	2000	1	24.50% NEW FABULOUS INVESTMENT LTD
24.50%	2000	1	24.50% ANYTIME INVESTMENT LTD
33.33%	2000	5	18.63% NEW GOODWILL CO. LTD
74.00%	2006	5 & 6	74.00% GRAYS INC. LTD
37.00%	2008	6	50.00% PROVIDENCE WAREHOUSE CO. LTD
37.00%	2008	8	100% MISA COMPANY LIMITED
37.00%	2011	6	100% EQUATORIAL DELIVERIES LIMITED
37.00%	2021	6	50.00% BS FRAGRANCE (MAURITIUS) LTD
22.20%	2015	5	30.00% GRAYS UGANDA LTD
74.00%	2016	5	100% BELLE VUE RUM LTD
74.00%	2017	13	100% BEAU PLAN CELLARS LTD
100%	1998	4	100% GRAYS DISTILLING LTD
50.00%	2010	4.a	50.00% TOPTERRA LTD
33.33%	1996	1	33.33% DISTILLERIE DE BOIS ROUGE LIMITED
33.33%	1996	4	100% SOCIETE DE DISTILLATION DE ST ANTOINE ET BOIS ROUGE
100%	2005	6	100% LES CHAIS DE L'ISLE DE FRANCE LIMITEE
95.24%	2012	12	95.24% SUGARWORLD LTD
100%	1997	1.a	100% IVOIREL LIMITEE
25.50%	1997	2.a & 3.a	25.50% SUCRIVOIRE S.A.
83.34%	1990	1	83.34% SOCIETE PROBAN
45.00%	1990	7	54.00% TERRAROCK LTD
75.00%	2000	12	75.00% FONDATION NEMOURS HAREL
100%	2010	12	100% TERRA FOUNDATION
50.00%	2006	1	50.00% HORUS LTEE
21.46%	2006	5	12.29% UNITED DOCKS LTD
52.35%	1978	1	46.65% SOCIETE DE LERCA
43.21%	1978	1	16.77% HAREL MALLAC & CO LTD
100%	2004	1	100% TERRA SERVICES LTD
100%	2012	14	100% TERRA FINANCE LTD
100%	2015	1	100% TERRAVEST HOLDING LIMITED
26.67%	2014	15	26.67% AQUASANTEC INTERNATIONAL LIMITED
100%	1982	1	100% INTENDANCE HOLDING LTD
34.56%	1972	11	1.08% SWAN GENERAL LTD
29.21%	1953	11	0.62% 82.72% SWAN LIFE LTD
41.87%	1961	13	41.87% AMCO SOLUTIONS LIMITED
62.26%	1991	7	62.26% REHM GRINAKER CONSTRUCTION CO. LTD
29.03%	2013	1	29.03% UNITED INVESTMENTS LTD
36.75%	2015	1	36.75% INSIDE CAPITAL PARTNERS LTD
36.01%	2015	1 & 1.a	36.01% INSIDE EQUITY FUND
27.83%	2015	1	27.83% PEX LTD
33.33%	2015	1	33.33% SOCIETE M.S.P.A. ET CIE (RTC)
50.00%	2019	1.a	50.00% SUGHA LTD

Classification of companies' main activities:

1. Investment, management and other services
- 1.a Investment, management and other services (off-shore)
2. Sugar cane cultivation
- 2.a Sugar cane cultivation (abroad)
3. Sugar milling
- 3.a Sugar milling (abroad)
4. Distillery / Refinery
- 4.a CMS production
5. Bottling
6. Distribution
7. Construction and engineering
8. Lessor of land and buildings
9. Energy production
10. Land development and property consultancy
11. Insurance
12. Cultural / CSR / Education
13. Commodity trading
14. Financial services
15. Industry

# List of Acronyms

AI	Artificial Intelligence	LMC	LMC International Ltd
ALC	African Leadership College	LEAD	Leadership and Empowerment for Action and Development
AFNOR	<i>Association Française de Normalisation</i>	MCIA	Mauritius Cane Industry Authority
BOM	Bank Of Mauritius	MIOD	Mauritius Institute of Directors
BU	Business Unit	MIGA	Multilateral Investment Guarantee Agency
CEB	Central Electricity Board	MRA	Mauritius Revenue Authority
CO <sub>2</sub>	Carbon Dioxide	MSPA	Mauritius Sugar Producers Association
CSR	Corporate Social Responsibility	MSS	Mauritius Sugar Syndicate
CWA	Central Water Authority	MUR	Mauritian Rupee
EPA	Environment Protection Act	MW	Mega Watt
ERM	Enterprise Risk Management	NGO	Non-Governmental Organisation
EU	European Union	NO <sub>x</sub>	Nitrous Oxide
EUR	Euro	NPCC	National Productivity and Competitiveness Council
FSA	Financial Services Act	OHSAS	Occupational Health and Safety Management System
FSC	Financial Services Commission	OSH	Occupational Safety and Health
GDP	Gross Domestic Product	PPA	Power Purchase Agreement
GIS	Geographic Information System	QSE	Quality, Security and Environment
GRI	Formerly 'Global Reporting Initiative'	SAFIRE	<i>Service d'Accompagnement, de Formation, d'Intégration et de Réhabilitation de l'Enfant</i>
GHG	Greenhouse Gas	SDG	Sustainable Development Goal
GJ	Giga Joules	SEDEX	Supplier Ethical Data Exchange
GWh	Giga Watt per hour	SEM	Stock Exchange of Mauritius
HACCP	Hazard Analysis and Critical Control Points	SEMSI	Stock Exchange of Mauritius Sustainability Index
HIV	Human Immunodeficiency Virus	SIFB	Sugar Insurance Fund Board
ILO	International Labour Organization	SIFCA	<i>Société Immobilière et Financière de la Côte Africaine</i>
IPP	Independent Power Producer	SO <sub>2</sub>	Sulphur Dioxide
IPPA	Investment Promotion and Protection Agreement	TIPA	Terrain for Interactive Pedagogy through Arts
IIRC	International Integrated Reporting Council	USD	United States Dollar
ISO	International Organisation for Standardisation	WTO	World Trade Organisation
KWh	Kilo Watt per hour		
KPI	Key Performance indicator		