

# Administrative









# Directors of Subsidiary Companies

(Pursuant to Section 221 of the Companies Act 2001)

	Subsidiary Companies																														
Directors	Beau Plan Cellars Ltd	Beau Plan Development Ltd	Beau Plan Office Park Ltd	Beau Plan Retail Park Ltd	Beau Plan Sports & Leisure Ltd	Belle Vue Rum Ltd	BS Fragrance (Mauritius) Ltd	Equatorial Deliveries Ltd	Forbach Investment Ltd	Grays Distilling Ltd	Grays Inc. Ltd	Intendance Holding Ltd	Ivoire Ltée	MISA Company Ltd	Les Chais de L'Isle De France Ltée	Mon Rocher School Holding Ltd	Providence Warehouse Co. Ltd	Rehm Grinaker Construction Co Ltd	Sagittaria Ltd	Sugarworld Ltd	Terra Brands Ltd	Terra Finance Ltd	Terra Foundation	Terra Milling Ltd	Terra Services Ltd	Terragen Ltd	Terragen Management Ltd	Terragri Ltd	Terrarock Ltd	Terravest Holding Ltd	Viva SC Management Ltd
Kavita Achameesing					•																					•	•				•
Areff Atchia					•																										
François Boullé																															
Jocelyn de Chasteauneuf	◦					◦	◦			◦	◦				◦		•					◦									
Neil Cloete																		•													
Joël Couve de Murville					•																										
Louis Decrop																										•	•				
Jean-Philippe Desvaux de Marigny	•	•	•						•							•					•										
Ramanand K. Ellapah										◦						◦				•	•			•							
Nicolas Eynaud		◦	◦	◦						◦									•	•											
Dominique Huet de Froberville	•									•	•										•			•					•		
Thierry de Labauve d'Arifat																													•		
Edwige Gufflet																					•										
Alexis Harel	◦					◦	◦	•		◦	◦			•	◦		•	•			•			•					•		
Antoine L. Harel																															
Charles Harel																															
Didier Harel																															
Henri Harel	•	•	•	•					•	•	•	•	•				•	•			•	•	•	•	•	•	•	•	•	•	•
Roupush Hemattal								•																							
Jean-Marc Jauffret																															
Vidyanand Jeetooa																															
Jean-Jacques Jullienne																															
Hubert Koenig					•																										
Louis Denis Koenig		•	•	•					•											•	•		•	•	◦	•	•	•	•	•	•
Pascal Langeron																										•	•				
Gilbert Bernadin Legrand																															
Philippe Lincoln					•																										
Deon Louw	•										•																				
Nicolas Maigrot	•									•	•	•	•							•	•	•	•								
Anna Mallac-Sim																															
Sébastien Mamet												•	•												◦	•	•	•			
Guy Morel																															
Gajandranath Mutty																															
Yousouf Oodally																															
Krishnadhuth Pursun																															
Feroze Peerboccus																															
Christophe Quevauvilliers																											•	•			
Kalindee Ramdhonee																															
Pascal Raffray																															
Alain Rey																															
Vincent Rogers																															
Julien Rousset																															
Salim Soobadar																															
Stéphane Thomas																															
Nikhil Treebhooonun																															
Stéphane Ulcoq																															
Leonard Jacobus Volschenk	•										•																				
Colin Whiting								•						•																	
Margaret Wong Ping Lun										•																					
<b>Alternate Directors</b>																															
Chandkrek Dussoye																															
Jean-Michel Gérard																															
Schalk Willem Klopper											•																				
Mahendra Kumar Ramroop																															
Christian Yong Kiang Young																															

◦ Executive Director in office as at 31 December 2022

• Non-executive Director in office as at 31 December 2022

• Ceased to hold office during the year ended 31 December 2022

# External Directorships of Directors of Terra Mauricia Ltd

	Directors										
	Alexis Harel	Didier Harel	Henri Harel	Dominique de Froberville	Thierry de Labaue d'Arifat	Nicolas Maigrot	Anna Mallac-Sim	Pascal Raffray	Kalindee Ramdhonee	Alain Rey	Nikhil Treebhoohun
<b>Listed Companies</b>											
New Mauritius Hotels Ltd										•	
Swan General Ltd			•			•					
MCB Group Ltd		•								•	
United Docks Ltd	•					•					
<b>Other Companies</b>											
AMCO Solutions Ltd	•		•			•					
Anytime Investment Ltd			•			•					
Aquasantec International Ltd			•			•					
BMH Ltd								•			
Celtinest Ltd					•						
CIEL Textile Ltd										•	
COAL Terminal (Management) Co Ltd			•			•					
Distillerie de Bois Rouge Ltd	•										
Grays Uganda Ltd	•										
Grenelec Ltd					•						
Horus Ltée	•					•					
Mammoth (Mauritius) Ltd								•			
MFD Group Ltd				◦							
MCB Microfinance Ltd										•	
Mer Rouge Trading Ltd				•							
Mexa Investment Ltd				•							
Moulin Cassé Ltée	•		•								
New Fabulous Investment Ltd			•			•					
New Goodwill Co Ltd			•			•					
Precigraph Ltée										•	
Quantum Ltd										•	
Sucrivoire SA			•			•					
SuGha Ltd						•					
Swan Life Ltd			•			•					
Tamapro Ltd				•							
TDA Consult Ltd				•							
The United Basalt Products Ltd								•			
The Lux Collective Ltd	•										
Thermal Valorisation Co Ltd			•			•					
Topterra Ltd	•										
UDL Investment Ltd						•					
United Investments Ltd			•			•					
United Properties Ltd						•					

◦ Executive Director in office as at 31 December 2022

• Non-executive Director in office as at 31 December 2022

# Auditors' Remuneration and Donations from Subsidiary Companies

(Pursuant to Section 221 of the Companies Act 2001)

	2022			2021		
	Auditors' Remuneration	Donations towards CSR	Other Donations	Auditors' Remuneration	Donations towards CSR	Other Donations
	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M	MUR'M
<b>Holding Company</b>						
Terra Mauricia Ltd	2.0	0.1	0.2	1.7	0.1	0.3
<b>Subsidiaries</b>						
Beau Plan Cellars Ltd	-	-	-	-	-	-
Beau Plan Development Ltd	0.4	1.2	-	0.3	1.8	-
Beau Plan Office Park Ltd	0.1	-	-	-	-	-
Beau Plan Retail Park Ltd	0.4	-	-	0.4	-	-
Beau Plan Sports & Leisure Ltd	-	-	-	-	-	-
Belle Vue Rum Ltd	-	-	-	-	-	-
BS Fragrance (Mtius) Ltd	-	-	-	-	-	-
Forbach Investment Ltd	-	-	-	-	-	-
Grays Distilling Ltd	0.3	0.1	-	0.3	0.3	-
Grays Inc. Ltd	1.4	0.6	-	1.2	0.5	-
Intendance Holding Ltd	-	-	-	-	-	-
Ivoirel Limitée	-	-	-	-	-	-
Les Chais de L'Isle de France Ltée	-	-	-	0.1	-	-
Mon Rocher School Holding Ltd	-	-	-	-	-	-
Providence Warehouse Ltd	0.1	-	-	-	-	-
Rehm Grinaker Construction Co. Ltd	0.8	-	-	-	-	-
Sagiterra Ltd	-	-	-	-	-	-
Société Proban	-	-	-	-	-	-
Sugarworld Ltd	0.1	-	-	0.1	-	-
Terra Brands Ltd	0.2	0.1	-	0.1	0.1	-
Terra Finance Ltd	0.1	-	-	0.3	-	-
Terra Milling Ltd	0.6	1.5	-	0.5	0.8	-
Terra Services Ltd	-	-	-	-	-	-
Terragen Ltd	0.4	-	-	0.3	2.2	-
Terragen Management Ltd	0.1	-	-	-	-	-
Terragri Ltd	1.3	-	0.2	1.0	-	-
Terrarock Ltd	-	0.8	-	0.1	0.4	-
Terravest Holding Ltd	0.1	-	-	-	-	-
Viva SC Management Ltd	-	-	-	-	-	-
	<b>8.4</b>	<b>4.4</b>	<b>0.4</b>	6.4	6.2	0.3

# Group Structure

Effective Holding	Date of Acquisition by the Group	Classification of Activities	Terra Mauricia Ltd
100%	2012	1, 2, 8 & 10	100% TERRAGRI LTD
40.00%	2016	8	40.00% BEAU PLAN CAMPUS LTD
100%	2017	10	100% BEAU PLAN DEVELOPMENT LTD
100%	2018	8	100% BEAU PLAN RETAIL PARK LTD
100%	2019	8	100% BEAU PLAN OFFICE PARK LTD
100%	2021	8	100% BEAU PLAN SPORTS & LEISURE LTD
100%	2022	10	100% FORBACH INVESTMENT LTD
100%	2022	1	100% VIVA SC MANAGEMENT LTD
100%	2017	10	100% MON ROCHER SCHOOL HOLDING LTD
20.00%	2020	12	20.00% THE GREEN COAST INTERNATIONAL PRIMARY SCHOOL LTD
80.00%	1995	3	80.00% TERRA MILLING LTD
51.00%	1998	9	51.00% TERRAGEN LTD
15.43%	1998	1	30.26% COAL TERMINAL ( MANAGEMENT ) CO. LTD
17.85%	2014	9	35.00% THERMAL VALORISATION CO. LTD
66.75%	1998	1	66.75% TERRAGEN MANAGEMENT LTD
100%	2001	10	100% SAGITERRA LTD
100%	1960	1	100% TERRA BRANDS LTD
24.50%	2000	1	24.50% NEW FABULOUS INVESTMENT LTD
24.50%	2000	1	24.50% ANYTIME INVESTMENT LTD
33.33%	2000	5	18.63% NEW GOODWILL CO. LTD
74.00%	2006	5 & 6	74.00% GRAYS INC. LTD
37.00%	2008	6	50.00% PROVIDENCE WAREHOUSE CO. LTD
37.00%	2008	8	100% MISA COMPANY LIMITED
37.00%	2011	6	100% EQUATORIAL DELIVERIES LIMITED
37.00%	2021	6	50.00% BS FRAGRANCE (MAURITIUS) LTD
22.20%	2015	5	30.00% GRAYS UGANDA LTD
74.00%	2016	5	100% BELLE VUE RUM LTD
74.00%	2017	13	100% BEAU PLAN CELLARS LTD
100%	1998	4	100% GRAYS DISTILLING LTD
50.00%	2010	4.a	50.00% TOPTERRA LTD
33.33%	1996	1	33.33% DISTILLERIE DE BOIS ROUGE LIMITED
33.33%	1996	4	100% SOCIETE DE DISTILLATION DE ST ANTOINE ET BOIS ROUGE
100%	2005	6	100% LES CHAIS DE L'ISLE DE FRANCE LIMITEE
95.24%	2012	12	95.24% SUGARWORLD LTD
100%	1997	1.a	100% IVOIREL LIMITEE
25.50%	1997	2.a & 3.a	25.50% SUCRIVOIRE S.A.
83.34%	1990	1	83.34% SOCIETE PROBAN
45.00%	1990	7	54.00% TERRAROCK LTD
75.00%	2000	12	75.00% FONDATION NEMOURS HAREL
100%	2010	12	100% TERRA FOUNDATION
50.00%	2006	1	50.00% HORUS LTEE
21.46%	2006	5	12.29% UNITED DOCKS LTD
52.35%	1978	1	46.65% SOCIETE DE LERCA
43.21%	1978	1	16.77% HAREL MALLAC & CO LTD
100%	2004	1	100% TERRA SERVICES LTD
100%	2012	14	100% TERRA FINANCE LTD
100%	2015	1	100% TERRAVEST HOLDING LIMITED
26.67%	2014	15	26.67% AQUASANTEC INTERNATIONAL LIMITED
100%	1982	1	100% INTENDANCE HOLDING LTD
34.56%	1972	11	1.08% SWAN GENERAL LTD
29.21%	1953	11	0.62% 82.72% SWAN LIFE LTD
41.87%	1961	13	41.87% AMCO SOLUTIONS LIMITED
62.26%	1991	7	62.26% REHM GRINAKER CONSTRUCTION CO. LTD
29.03%	2013	1	29.03% UNITED INVESTMENTS LTD
36.75%	2015	1	36.75% INSIDE CAPITAL PARTNERS LTD
36.01%	2015	1 & 1.a	36.01% INSIDE EQUITY FUND
27.83%	2015	1	27.83% PEX LTD
33.33%	2015	1	33.33% SOCIETE M.S.P.A. ET CIE (RTC)
50.00%	2019	1.a	50.00% SUGHA LTD

Classification of companies' main activities:

1. Investment, management and other services
- 1.a Investment, management and other services (off-shore)
2. Sugar cane cultivation
- 2.a Sugar cane cultivation (abroad)
3. Sugar milling
- 3.a Sugar milling (abroad)
4. Distillery / Refinery
- 4.a CMS production
5. Bottling
6. Distribution
7. Construction and engineering
8. Lessor of land and buildings
9. Energy production
10. Land development and property consultancy
11. Insurance
12. Cultural / CSR / Education
13. Commodity trading
14. Financial services
15. Industry

# List of Acronyms

AI	Artificial Intelligence	LMC	LMC International Ltd
ALC	African Leadership College	LEAD	Leadership and Empowerment for Action and Development
AFNOR	<i>Association Française de Normalisation</i>	MCIA	Mauritius Cane Industry Authority
BOM	Bank Of Mauritius	MIOD	Mauritius Institute of Directors
BU	Business Unit	MIGA	Multilateral Investment Guarantee Agency
CEB	Central Electricity Board	MRA	Mauritius Revenue Authority
CO <sub>2</sub>	Carbon Dioxide	MSPA	Mauritius Sugar Producers Association
CSR	Corporate Social Responsibility	MSS	Mauritius Sugar Syndicate
CWA	Central Water Authority	MUR	Mauritian Rupee
EPA	Environment Protection Act	MW	Mega Watt
ERM	Enterprise Risk Management	NGO	Non-Governmental Organisation
EU	European Union	NO <sub>x</sub>	Nitrous Oxide
EUR	Euro	NPCC	National Productivity and Competitiveness Council
FSA	Financial Services Act	OHSAS	Occupational Health and Safety Management System
FSC	Financial Services Commission	OSH	Occupational Safety and Health
GDP	Gross Domestic Product	PPA	Power Purchase Agreement
GIS	Geographic Information System	QSE	Quality, Security and Environment
GRI	Formerly 'Global Reporting Initiative'	SAFIRE	<i>Service d'Accompagnement, de Formation, d'Intégration et de Réhabilitation de l'Enfant</i>
GHG	Greenhouse Gas	SDG	Sustainable Development Goal
GJ	Giga Joules	SEDEX	Supplier Ethical Data Exchange
GWh	Giga Watt per hour	SEM	Stock Exchange of Mauritius
HACCP	Hazard Analysis and Critical Control Points	SEMSI	Stock Exchange of Mauritius Sustainability Index
HIV	Human Immunodeficiency Virus	SIFB	Sugar Insurance Fund Board
ILO	International Labour Organization	SIFCA	<i>Société Immobilière et Financière de la Côte Africaine</i>
IPP	Independent Power Producer	SO <sub>2</sub>	Sulphur Dioxide
IPPA	Investment Promotion and Protection Agreement	TIPA	Terrain for Interactive Pedagogy through Arts
IIRC	International Integrated Reporting Council	USD	United States Dollar
ISO	International Organisation for Standardisation	WTO	World Trade Organisation
KWh	Kilo Watt per hour		
KPI	Key Performance indicator		

# Corporate Information

## Registered Office

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Beau Plan Business Park  
Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 204 0808  
Telefax: (230) 243 6363  
E-mail: terra@terra.co.mu  
Website: www.terra.co.mu

## Auditors

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BDO & Co  
(Chartered Accountants)  
10, Frère Félix de Valois Street  
Port-Louis 11404  
Republic of Mauritius  
Telephone: (230) 202 3000  
Telefax: (230) 202 9993  
Website: www.bdo.mu

## Cane

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### Terragri Ltd/Terra Milling Ltd

Belle Vue-Mauricia  
Mapou 31806  
Republic of Mauritius  
Telephone: (230) 266 8485  
Telefax: (230) 266 1985  
E-mail: terragri@terra.co.mu/terramilling@terra.co.mu

## Power

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### Terragen Ltd

Belle Vue - Mauricia  
Mapou 31806  
Republic of Mauritius  
Telephone: (230) 266 1226  
Telefax: (230) 266 8013  
E-mail: terragen@terragen.mu

## Secretary

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Terra Services Ltd  
Beau Plan Business Park  
Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 204 0808  
Telefax: (230) 243 6363  
E-mail: secretariat@terra.co.mu

## Bankers

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The Mauritius Commercial Bank Limited  
SBM Bank (Mauritius) Ltd  
ABSA Bank (Mauritius) Ltd  
AfrAsia Bank Limited  
BCP Bank (Mauritius) Ltd  
Maubank Ltd  
Standard Bank (Mauritius) Ltd  
SBI (Mauritius) Ltd  
ABC Banking Corporation Ltd

### Terragen Management Ltd

Beau Plan Business Park  
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Telephone: (230) 204 0808  
Telefax: (230) 243 6363  
E-mail: terragen@terragen.mu



# Corporate Information

## Brands

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### Grays Inc. Ltd

Beau Plan, Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 209 3000  
Telefax: (230) 243 3664  
E-mail: grays@grays.mu

### Grays Distilling Ltd

Beau Plan, Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 243 3734  
Telefax: (230) 243 3733  
E-mail: distilling@grays.mu

## Property and Leisure

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### Novaterra

Beau Plan Business Park  
Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 204 0808  
Telefax: (230) 243 6161  
E-mail: novaterra@novaterra.mu  
Website: www.novaterra.mu

### Sugarworld Ltd – *L'Aventure du Sucre*

Beau Plan, Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 243 7900  
Telefax: (230) 243 9699  
E-mail: administration@aventuredusucre.com  
Website: www.aventuredusucre.com

## Stone Crushing and Block Making

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### Terrarock Ltd

Royal Road, Fond du Sac 20601  
Republic of Mauritius  
Telephone: (230) 266 1355  
Telefax: (230) 266 9045  
E-mail: proban@intnet.mu

## Corporate Social Responsibility

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### Terra Foundation

Beau Plan Business Park  
Pamplemousses 21001  
Republic of Mauritius  
Telephone: (230) 204 0808  
Telefax: (230) 243 1836  
E-mail: foundation@terra.co.mu

## Finance

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### Terra Finance Ltd

Beau Plan Business Park  
Pamplemousses 21001  
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